EVALUATING THE SERVICE QUALITY OF "MI" INSURANCE COMPANY (MELLAT IRAN) FROM PERSPECTIVE OF CUSTOMERS AND EMPLOYEES THROUGH SERVQUAL MODEL (CASE STUDY ON "MI" INSURANCE, GUILAN)

Hadi Moosapour (Corresponding Author)

M.A. of Insurance Management, Islamic Azad University, Rasht Branch, Rasht, Iran
Shahram Gilaninia

Department of Industrial Management, Islamic Azad University, Rasht Branch, Rasht, Iran **Hossein Ganjinia**

Department of Public Management, Islamic AzadUniversity, Rasht Branch, Rasht, Iran

Abstract

Today regarding the vital importance of insurance industry roles in economical development of countries, the need to it is inevitable .Yet the indicator of insuranced evelopment including insurance precipitate, Gross Domestic Product (GDP), etc.In Iran which suggests progress in this industry not only are not comparable with the developed countries but also are lower than the developing countries. One of the reasons asproposed by the theorist in the field suggests that insurances coverage in Iran is notcompatible with that is expected by the insurers .In the present research the quality of theservices offered by the largest organization of MA insurance in Iran, Social Securityorganization(SSO), is evaluated. Among the models applied in evaluating service quality in various service sections, in thisstudy, SERQUAL model is in used. So research is to consider and evaluate the extent of the gap in the five dimensions of service quality in SSO. In theoretical frame work of theresearch concepts related to quality, service, service quality, different component of service quality and in the end the review of literature are discussed. The present research isbased on the methods and the nature of descriptive- survey research and the populations under question include all the active insurers and clerks of branches 1 and 2 of SSO in Guilan Province in Iran. The questionnaire used to access the extent at the gap of service quality is the standard one used in SERQUAL model and Cronbach's Coefficientalpha for the questionnaire under question is calculated as 90% for insurers and 91% forclerks. In results of testing the hypothesis of the research through Paired Students t-test, Independent Students t-test, Wilcoxon Nipper Tests and Mann-Whitney Nipper Tests showsthat: At the point of view of insurers and clerks, services offered by SSO have not fulfilled the expectation of the insurers. Also expectations of the insurers and clerks about qualityof services offered by SSO are equal but their understanding is different. The smallest gapbetween the expectations of the insurers and their understanding and opinions is related totangible factors and assurance components, and the biggest one is related toresponsiveness component. The smallest gap between the expectations of the clerks andtheir understanding and opinions is related to assurance component, and the biggest one isrelated to responsiveness component. The results of Friedman test to set the priority atcomponents indicate that at the point view of the insurers of SSO, the component atempathy has the

highest and tangible factors have the lowest priority. Also at the pointview of the clerks of SSO, the component at assurance has the highest and tangible factorshave the lowest priority.

Keywords: Satisfaction, Insurance, Insurers, Service Quality Gap, SERVQUAL Model.

1. Introduction

First step to understandthe service quality should be a clear perceptionabout the concept of quality. (Mir Kamali, 2008) Meanwhile, the definition of quality is not only important semantically but also, directing employee's efforts to achieve high service quality aremore important. (Ling, 2004)

- Quality hasno meaning but what the customer really wants. In other words, a product is high quality when it is compatible with customer needs. Quality should be defined as conformance to customer requirements (Crosby; 1984).
- "International Standards Organization" has defined quality as: integrity of features and characteristics of a product or service that has ability to meet customer requirements.
- The quality is a collection of activities, processes, functions and interactions which are provided to customers to overcome their problems (Vargo and Losh; 2004).
- Definitions of services

Before discussing about definition of service quality, it is necessary that we know what service is. This word includes different meanings, and involves a range of personal services to serving as a product. Although there is no general definition about service, some of presented definitions are mentioned as follow:

- Service provides a fundamentally intangible benefit, or an individual product, or an important element of a tangible product, which meet recognized requirements by a form of exchange (Palmer and Cole; 1995)
- Service is a result that customers demand it (Harvey; 1998)
- Service is an activity or benefits that one party offer to the other one, which is essentially impalpable and does not involve ownership of things. The result may be a physical or intangible product (Kotler and Armstrong; 2000).
- Service is a process that includes a series of more or less intangible activities, which normally, but not necessarily always, occurs in interactions between customers and employees, the physical interests, commodities or service providers systems, to find a solution to customers' problems (Groenroos; 2001).

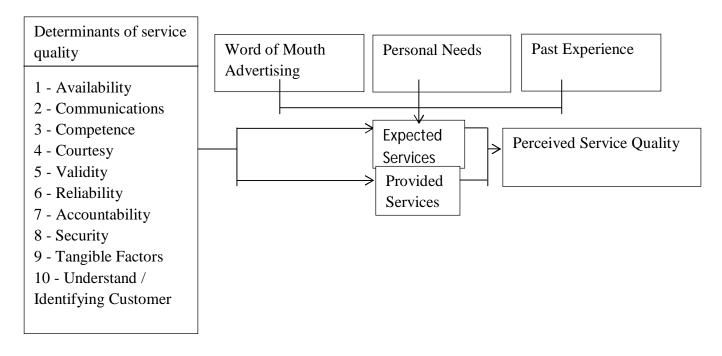


FIG.1. Conceptual model of research

2. Hypothesizes

- 1. From perspective of insured in "MI" insurance company (Mellat Iran), the quality of provided services and expected service are equal.
- 2. From perspective of employees in "MI" insurance company (Mellat Iran), the quality of provided services to insured and the quality of expected service are equal.
- 3. From perspective of employees and insured in "MI" insurance company (Mellat Iran), the quality of expected service (expectations) are equal.
- 4. From perspective of employees and insured in "MI" insurance company (Mellat Iran), the quality of provided services (perceptions) are equal.

3-Results of Hypothesis Testing

The Results of First Hypothesis

First hypothesis of this research is according to the amount of insured expectations and perceptions about five dimensions of provided service quality to them by "MI" insurance company (Mellat Iran). The results of analyzing the firstmain hypothesis indicates that "MI" insurance services (Mellat Iran) has failed to meet insured expectations.

The Resultsof Second Hypothesis

Second hypothesisof researchis according to the amount of employee expectations and perceptions about five dimensions of provided service quality to themby "MI" insurance company (Mellat Iran). The results of analyzing the second main hypothesis indicate that from employee's point of view, "MI" insurance services (Mellat Iran) has failed to meet insured expectations. Results of this survey are corresponded to results of "Almasi" (2007) and "Henning" (2004).

The Results of Third Hypotheses

Third hypothesis of this study is according to the amount of employee and insured expectations about five dimensions of provided service quality themby MI insurance company (Mellat Iran). The results of analyzing the third main hypothesis indicates that from insured and employee's point of view the ideal insurance services of MI insurance (Mellat Iran) to the insured are equal.

The Results of Fourth Hypotheses

The fourth hypothesis of this study is according to the amount of employee and insured perceptions about five dimensions of provided service quality to insured by the social security organization. The results of analyzing the fourth main hypothesis indicate that from insured and employee's point of view provided insurance services to insured by "MI" insurance (Mellat Iran) are different.

4. Conclusions

The results of analyzing data in fourth chapter show that factors that are most important from perspective of insured (empathy and responsiveness) has the highest gap; and the factorthat isless important according to insured, has the lowest gap (Bazaz, 2007). In other words, it can be said "MI" insurance (Mellat Iran) has paid more attention to aspectswhich are not important from the insured point of view, and has tried to improve them; whereas, they pay no attention to fundamentaland more important needs of their insured, which includes better responsiveness and better understanding customers' needs, and this could be alarm of poor performance in organization which is main responsible of Iran social insurance. Another Results of Hypothesis Testing in the fourth chapter is that there is a gap between insured expectations and perceptions about "MI insurance" (Mellat Iran) service quality, which means that promised service to the insured are not provided by the organization. This resultcan be obtained through employees' perspective about presented services to the insured.

Resources

BazazJazayery, And Pardakhtchi Ahmad, MH (2007) developed a model to measure the quality of working life in organizations, Management Science Quarterly Iran, the second year, Number 5

Mir Kamali, Mohammad And NarenjiSani, F. (2008): The relationship between quality of work life and job satisfaction among faculty members of Tehran and Sharif, Quarterly Research and Planning in Higher Education, No. 48

Madani Pour, Mahmoud (2002): Quality of working life and its relation to productivity and for organizations. Journal of Management Development, No. 44, December

Mir Sepasi, N. (2003): the interaction of productivity and quality of working life. Human Resource Management, Proceedings

Elahi, Shaban and Haider, B., (2009): Customer Relationship Management, Tehran commercial publishing company

-Ozgener, S. &Iraz, R. (2005). Customer relationship managementin small-medium enterprises: The case of Turkish tourism industry. Tourism Management.

Lau, R. (2000) :Quality of work life and performance –An ad hocinvitation of two key elements in the service profit chain model.International journal of service industry.Pg 155-162

Lees, Martin & Kearns, Sandra. (2005): Improving Work LifeQuality : A Diagnostic Approach Model. Blue water Health.

Lewis D, Brazil K, Krueger P, Lohfeld L, Tjam E.(2001): Extrinsicand intrinsic determinants of quality of work life. International Journal of Health Care Quality Assurance. 14(3)IX

Ling, R. & Yen, D. C. (2001). Customer relationship management: An Analysis Framework And Implementation Strategies. Journal of computer Information systems, 41(3), pp.81-97